

NOTICE OF ANNUAL GENERAL MEETING

1st CALL - APRIL 26 2013 - at 10.30 a.m.

2nd CALL - APRIL 29 2013 - at 10.30 a.m.

PALAZZO DELLE STELLINE CONGRESS CENTRE CORSO MAGENTA 61 - MILANO

* * *

REPORT ON ITEM 2) ON THE AGENDA

RE-DETERMINATION OF THE NUMBER OF MEMBERS OF THE BOARD OF DIRECTORS AND APPOINTMENT OF THE SAME

Dear Shareholders.

As was anticipated at the end of the Board of Directors Meeting held on October 29 2012, in order to complete the succession process that began at the beginning of 2009 in the Company, the decision was made to further strengthen the management structure of the Group with the appointment of a new board member in the person of Ms Monica Mondardini, who will take on the role of Chief Executive Officer following her appointment.

The Shareholders' Meeting is called upon specifically to:

- a) re-determine the number of members of the Board of Directors
- b) make appointments using the list vote system
- c) establish fees.

We would remind you of the terms of Art. 8 of the Company Bylaws which, for ease of reference, are reproduced in full below:

- "1. The Company is administered by a Board of Directors comprising from five to twenty-one members, who need not necessarily be shareholders, whose mandate lasts for the period determined by the Shareholders Meeting, but which in any case shall not be longer than three financial years, and who can be re-elected.
- 2. The Shareholders' Meeting shall decide on the number of Board Members and this number shall remain the same until a resolution changing the number is adopted.
- 3. Minority Shareholders have the right to elect one member of the Board of Directors
- 4. The Board of Directors is elected by the Shareholders' Meeting on the basis of lists presented by the Shareholders which list the candidates in numerical order. The lists, signed by the Shareholders who have presented them, must be filed within the time limit and following the procedures laid down in the legislation on the subject.
- 5. Only Shareholders who alone or together with other Shareholders represent at least a fortieth part of the share capital or any different percentage that may be decided upon in accordance with the law or regulations, can present lists of candidates. They must be able to prove that they own the number of shares required within the time limit and following the procedures laid down in the legislation applicable. Shareholders who alone or together with other

Shareholders represent a total of less than 20% of the share capital can present lists containing no more than three candidates.

- 6. Lists which include a number of candidates equal to or higher than three must include candidates belonging to both genders, in at least the proportion specified in current legislation on the subject of gender balancing.
- 7. Any lists presented that do not comply with these instructions shall be considered as not having been presented.
- 8. No Shareholder can present or contribute to the presentation of more than one list, even indirectly through a third party or a fiduciary company. Shareholders subject to the same control in accordance with Art. 93 of the Consolidation Act on the subject of Financial Intermediaries or those taking part in the same Shareholder pact for voting purposes may present or contribute to the presentation of just one list.
- 9. Each Shareholder can vote for just one list.
- 10. Each candidate can stand only in one list otherwise he or she cannot be elected.
- 11. Together with the presentation of the list, and within the same time limit as the latter, declarations shall be presented in which the candidates accept their candidature and certify under their own responsibility that there are no reasons why they should not be elected neither is there any incompatibility prescribed by law and by current regulations. They also declare that they possess the requisites stipulated in the law and in current regulations for Members of Boards of Directors. A curriculum vitae must also be submitted with the personal and professional details of the candidate and details of any other positions of director or auditor held in other companies and whether he or her has the necessary requisites to be an independent Director in accordance with the terms of the law and regulations.
- 12. Any incompleteness or irregularity regarding individual candidates will lead to the elimination of their names from the list that will be put to the vote.
- 13. In order to be able to appoint the candidates indicated, the lists presented and put to the vote must obtain a percentage of the votes that is at least half of the percentage required by the terms of this article for presenting the same lists. If this is not the case, any such list will not be taken into consideration.
- 14. For electing the members of the Board of Directors the following procedure will be adhered to:
 - a) From the list which obtains most votes at the Shareholders' Meeting all of the board members shall be drawn except for one and this shall be on the basis of the order in which the names appear on the list;
 - b) The other director will be the first name on the list which obtains the second most votes and which is not linked in any way, not even indirectly, to the Shareholders who presented and voted for the first list which received the most votes.

When application of the procedure described in a) and b) above does not give the gender balance required by current legislation, the last director elected from the list that obtained the most votes belonging to the most represented gender shall lapse and shall be replaced by the first candidate not elected from the same list

belonging to the least represented gender, in compliance with the requirements of the law. Otherwise, the Shareholders' Meeting shall make up the number of the administrative body with the majorities required by law, ensuring compliance with the terms of the law.

15. All the Directors elected must possess the requisites of integrity and professionalism required by current regulations. If they do not have these their appointment shall lapse.

16. In the event that only one list is presented or admitted to the voting, all the Directors shall be drawn from that list.

17. In the event that no lists are presented or that fewer Directors are elected than the number determined by the Shareholders Meeting, then the same Shareholders must be reconvened in order to appoint the full Board of Directors.

18. When one or more Directors needs to be replaced due to a resignation or some other reason, the procedure as per Art. 2386 of the Civil Code will be followed, ensuring that all the requisites applicable are complied with."

With reference to paragraph 5 of Art. 8 of the Company Bylaws, I would like to inform you that Consob, with its Resolution no. 18452 of January 30 2013 gave 2.5% of the share capital as the minimum percentage needed to be able to present a list of candidates.

We would remind you that the lists must be filed at the Company's registered office or at the certified e-mail address segre@legalmail.it by April 1 2013. As this date is a public holiday, lists sent by fax to the no. 02-72270326 will be accepted provided the same lists are filed at the Company offices by April 2 2013.

The said lists will be published through the *SDIR-NIS service of Bit Market Services S.p.A* and through the internet website www.cirgroup.it by April 5 2013. Any Shareholders other than the controlling Shareholder who intend to present a list are requested to consult the recommendations set out by Consob in their Communiqué no. DEM/9017893 of 26/2/2009 which can be found on the website www.consob.it.

The controlling Shareholder – with reference to what is indicated in this report – has informed the Board of its intention to submit the following proposals to the approval of the AGM:

- to fix 13 as the number of members of the Board of Directors if only one list of candidates is presented and to fix 14 as the number of members of the Board of Directors if more than one list of candidates is presented;
- to establish euro 20,000 per year *pro-rata-temporis* as the fee to which the new Member(s) of the Board of Directors are entitled, as per the terms of Art. 2389, paragraph 1, of the Civil Code;
- to allow the Director(s) thus appointed to hold other positions, as per the terms of Art. 2390, paragraph 1, of the Civil Code.

Given the above, your Board hereby submits the following two draft resolution texts to your approval:

1) in relation to the redetermination of the number of members of the Board of Directors:

"The Annual General Meeting of the Shareholders of CIR S.p.A – COMPAGNIE INDUSTRIALI RIUNITE:

- having acknowledged the report of the Board of Directors;
- having taken due note of the proposal made by the shareholder COFIDE Gruppo De Benedetti S.p.A.;
- having seen the terms of the law and of the Bylaws,

RESOLVES

- to re-determine __ (13 in the event that only one list is presented or 14 if more than one list is presented) as the number of members of the Board of Directors until the AGM that will examine the Financial Statements for the year ended December 31 2013
- to allow the Director(s) thus appointed to take on other positions, as per the terms of Art. 2390 of the Civil Code."

2) in relation to the fees:

The Annual General Meeting of the Shareholders of CIR S.p.A – COMPAGNIE INDUSTRIALI RIUNITE:

- having acknowledged the report of the Board of Directors
- having taken due note of the proposal made by the shareholder COFIDE. Gruppo De Benedetti S.p.A.
- having seen the terms of the law and of the Bylaws,

RESOLVES

- that the new member(s) of the Board of Directors be assigned a fee of euro 20,000 per year *pro-rata temporis*, as per the terms of Art. 2389, paragraph 1, of the Civil Code."

Lastly, we should remind you that you must either vote for one of the lists presented or abstain, say that you are against all the lists or else not take part in the vote at all.