

PROXY FOR PARTICIPATION IN THE MEETING

I _____
born _____ on _____ tax code no. _____
resident / based at _____
legal representative of _____
with voting rights on _____ shares of CIR S.p.A. - Compagnie
Industriali Riunite (CIR S.p.A.) deposited with the intermediary _____

DELEGATE

Mr/Mrs _____
born _____ on _____ tax code no. _____
resident in _____
with the right to be replaced by Mr/Mrs _____
born _____ on _____ tax code no. _____
to represent me in the Extraordinary and Ordinary Shareholders' Meeting of CIR S.p.A. convened for 12
September 2022 at 10.00 a.m. in Via Palestro no. 2, Milan as follows

AGENDA

Extraordinary Part

1. Cancellation of 170,000,000 treasury shares currently owned by the company without a corresponding share capital reduction. Amendment to Article 4.1 of the Company's Bylaws. Resolutions pertaining to and resulting from the same.
2. Reduction of the share capital pursuant to Article 2445 of the Civil Code by posting to reserves an amount of euro 218,603,657 and thus from the current euro 638,603,657 to euro 420,000,000, without cancellation of shares, with the aim of making the capital structure of the company more flexible. Amendment to Article 4.1 of the Articles of Association. Resolutions pertaining to and resulting from the same.

Ordinary Part

1. Authorization to buy back treasury shares subject to the revocation of the previous and related authorization to dispose of the same treasury shares.

Date, _____ Signature _____

I authorise the processing of my personal data pursuant to Article 13 of EU Regulation no. 679 of 27 April 2016, "GDPR", and D. Legislative Decree no. 196 of 30 June 2003, as amended by Legislative Decree no. 101 of 10 August 2018 - "Privacy Regulations" and the communication of the same to CIR S.p.A. for purposes related to the conduct of the Meeting.

Date, _____ Signature _____